EPCONNECT SESCO-in-a-box®

Smart Cities Marketplace
City Wisdom case study: ESCO-in-a-box

Alex Rathmell, EP Group 10th November 2021





ESCO-in-a-box in a nutshell



- A new operating system for delivering de-risked, impactful energysaving projects for businesses
- © ESCO Partners establish a local one-stop-shop and recruit local contractors to deliver projects
- © Fee-earning services allow the ESCO to reach break-even in 2-3 years







ESCO-in-a-box has been developed with the support of the **Department for Business**, **Energy and Industrial Strategy**, as part of the BASEE (Boosting Access for SMEs to Energy Efficiency) programme.





The problem

The UK is legally bound to reach **net zero by 2050**.

So far **57 local authorities** have committed to net zero across their entire region by 2045 or earlier, some as early as 2030

UK100

74% of UK local authorities have declared a Climate Emergency, but reaching net zero is not easy: it means engaging local businesses



ESCO-in-a-box is a proven way to engage businesses and help them move towards net zero by implementing energy efficiency projects

There are **£5.8bn** of short-payback energy efficiency projects locked away in UK SMEs



A local ESCO can unlock these savings, boosting profitability, growth and resilience

Many energy efficiency programmes are based on unsustainable grants



ESCO-in-a-box is a self-sustaining business model from which profits can be reinvested

There is an urgent need to upskill suppliers for the low carbon economy

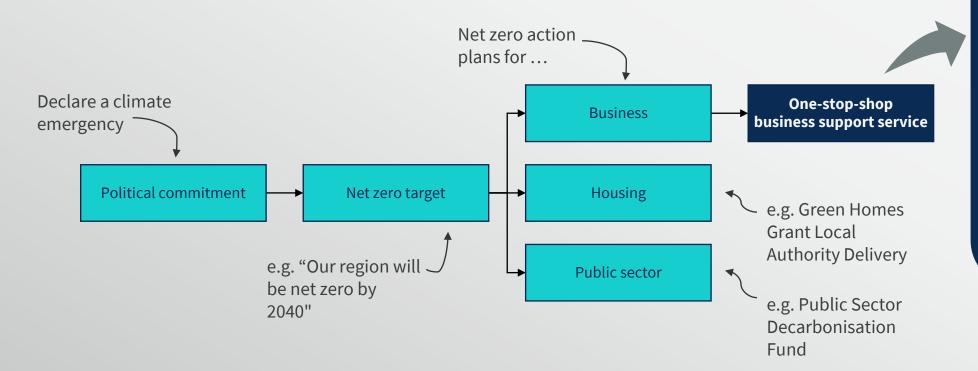


ESCO-in-a-box harnesses the local supply chain to upskill them & provide a pipeline of projects



The solution

- © Councils, supported by LEPs, need plans for reaching net zero across the local economy: this means **reducing emissions while growing the economy**
- © ESCO-in-a-box provides the foundation of a unit to deliver business decarbonisation
- It provides 'one-stop-shop' net zero support to businesses. It delivers projects that reduce emissions, increase profitability and increase resilience.
- This boosts local economic recovery, protects and creates low carbon jobs.



- Deliver efficiency and clean energy projects:
 - Emissions reductions
 - Cost savings => improve profitability
- Employ local contractors:
 - Create a local low-carbon pipeline
 - Sustain and create local jobs
- Engage businesses for the long term:
 - Help them play their part
 - Support them all the way to net zero





(C) Inspiration

Community energy organisations in the UK developed renewable projects generating **154.4 MW** in 2019

This has been made possible by:

- appealing to people's values
- thinking local
- standards and clear pathways for investing in and developing projects

We want to do the same for energy efficiency





Global problems, local solutions



National and international best practices...



Local & community organisations are key to business energy savings

Delivering energy services that work for SMEs is difficult, requiring new skills, systems and relationships.

ESCO-in-a-box can help

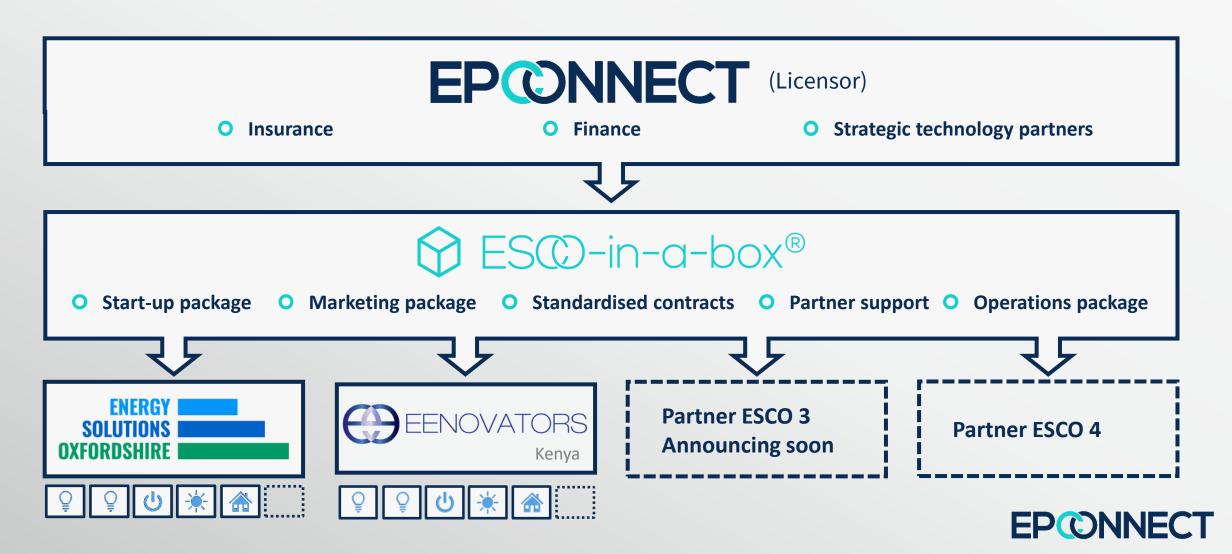






How ESCO-in-a-box® works

An operating system for energy services companies

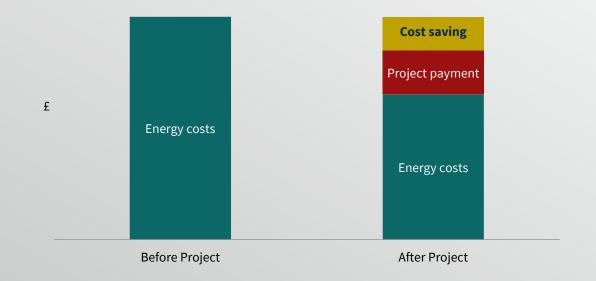




(C) Making ESCOs work

In principle, EE finance is pretty simple

- © Energy efficiency project reduces energy bills
- Cost savings are used to pay back the project costs over time
- Result: a cash-neutral or cash-generative project that's also good for the planet







So what's the catch?



- What if I don't achieve the savings? Who bears the risk?
- Where does the money come from?
- O How do I know I'm getting a good deal?
- How is the finance secured?





Transfer of risk

to Contractor

Various finance options are possible

"As a service" contracts

- ·Client pays a service charge for an output, e.g. light or comfort, quaranteed by contract
- Assets are responsibility of Contractor

Energy performance contracts

- New equipment provided with a performance guarantee
- ·Payment over life of contract

Contract energy management

Outsource energy

services such as

monitoring and

implementing

small projects

- Asset finance (loan, lease, hire purchase)
- Widely used for other assets, e.g. vehicles
- May be delivered by Facilities

Capital purchase

- Company uses own funds

EPONNECT

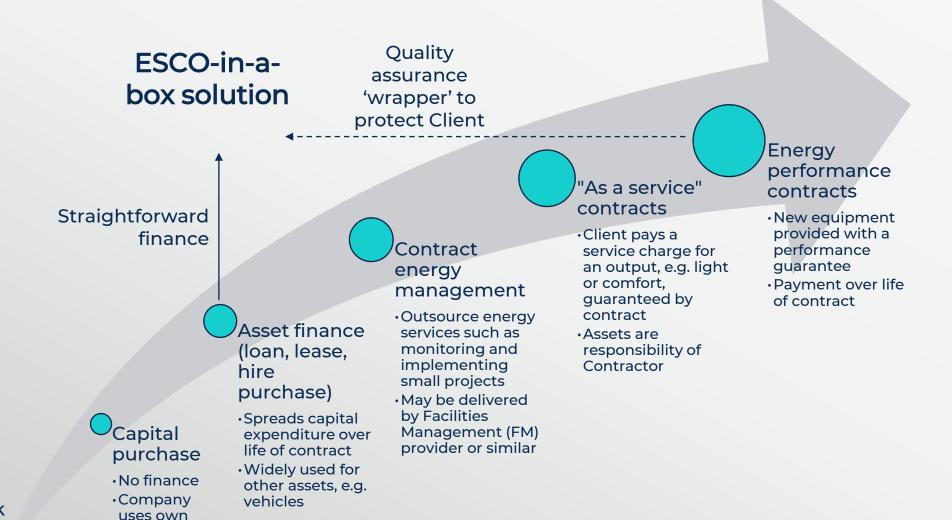
No finance

·Spreads capital expenditure over life of contract

Management (FM) provider or similar



(C) Access to finance via ESCO-in-a-box



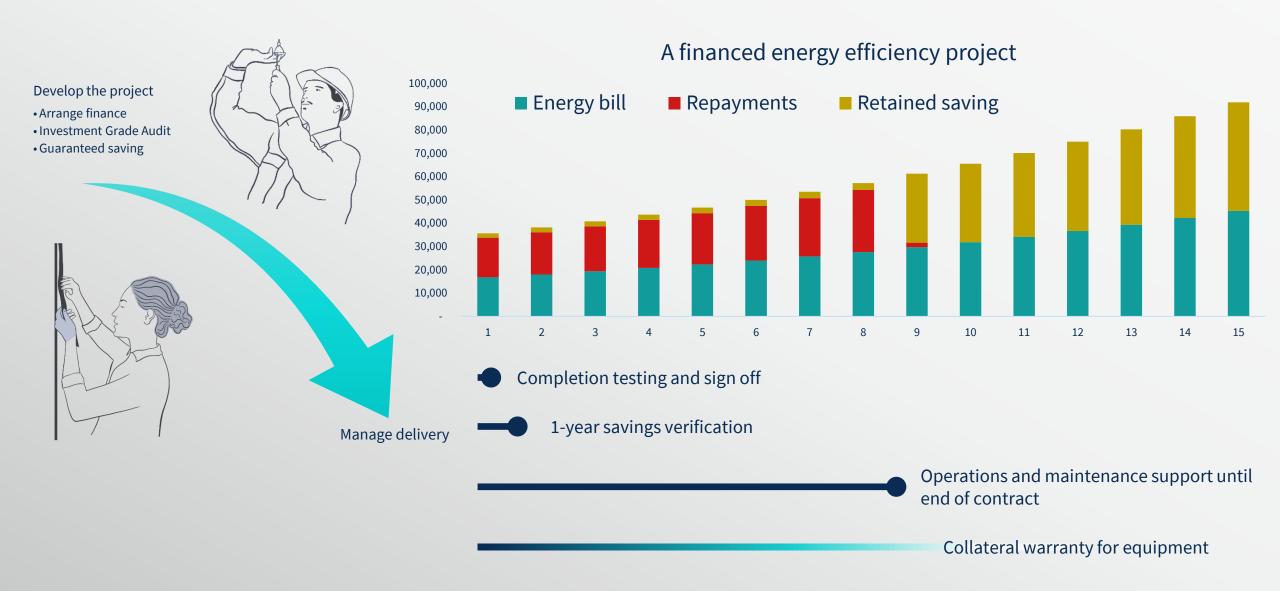
Transfer of risk to Contractor

funds





(C) How a project might work





Whatever the funding source, ESCOs must assure and demonstrate the savings

Finance providers are looking for...

Reliable contractors

Approval and QA of delivery contractors

High quality installation

Experts inspect and certify works

Certain returns

Assure and demonstrate energy savings through transparent M&V







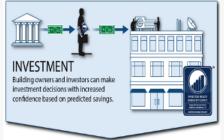


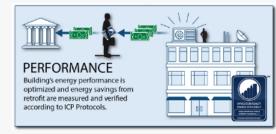
O Developing the process











Development Period

Underwriting Period

Invest

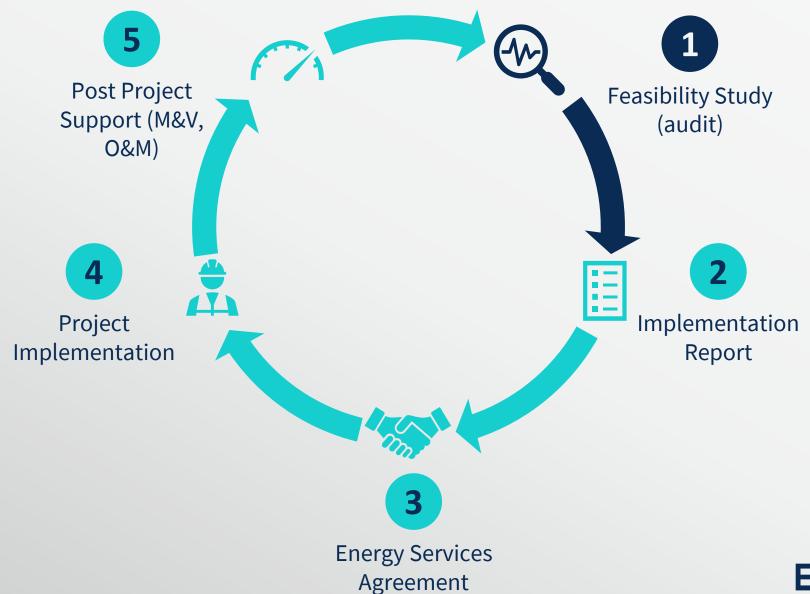
Performance Period







ESCO-in-a-box client journey







The ESCO-in-a-box® package

EPConnect provides licensees with personalised service to create a local ESCO as well as guides, templates, and software for every step of the process.

Startup

- Understand your market
- Develop a **brand**
- Establish an **ESCO**

Operations

- Workflow and CRM software
- **Template documents** for assessments, project development, contractor qualification, QA and M&V

Finance

- Connections to vetted national and local **lenders**
- Projects aggregated by **EPConnect**

Contracts

Standardised contracts developed with legal experts

Support

Ongoing support for the life of the Partner ESCO





Case study: Energy Solutions Oxfordshire

- The first **regional one-stop-shop** based on ESCO-in-a-box
- © Established late 2020 via BEIS grant, providing £0.4m working capital including c.£50k marketing budget
- A partnership between Low Carbon Hub (community) energy organisation) and Oxford Brookes University
- © Development and operations during 2020-21 informed design and content of ESCO-in-a-box
- Current target segments:
 - Pharmaceuticals and science
 - Medium-scale manufacturing
 - Professional services
 - Oxford colleges

Team:

- Managing director
- Business development manager
- Marketing manager
- **Energy assessor**
- Data manager
- Technical / contractor manager



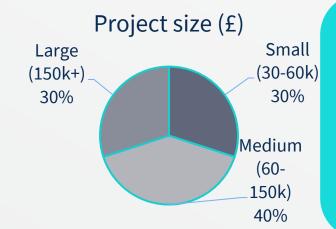


Case study: Energy Solutions Oxfordshire

- A pipeline of energy projects for Oxfordshire businesses (July 2021):
 - 2,000 businesses reached in first year
 - © 98 opportunities in pipeline
 - 34 active projects

© Key technologies:

- C LED lighting (100% of projects)
- Air source heat pump (78%)
- Controls and building management systems (66%)
- © Solar PV (56%)
- Wall insulation (44%)
- C Loft insulation (33%)
- O Double glazing (22%)
- Creating projects for local low carbon suppliers:
 - © 25 approved contractors
 - © 73% headquartered within 50 miles of Oxford
- **Impact**
 - O Average annual savings for a single client: 134 MWh / £6,664
 - Total energy savings over five years: 25.5 GWh
 - Total avoided emissions over five years: 5.2 ktCO₂e



""We are keen to move our business to carbon neutrality but do not have a lot of knowledge or experience, so having a local service that can take us from start to finish and coming from such a great local project was very exciting to us."

ESOx client



"The ESOx team were hugely supportive... which resulted in implementation of energy saving measures on our property which would not have been installed without their support."

ESOx client

Targets	2021	2022	2023	2024	2025
New projects	5	21	24	26	28
Cumulative projects	5	26	50	76	104
Revenue (£k)	76.0	191.0	421.5	641.8	795.8



Case Study: an AgriFood ESCO in Kenya

- The ESCO is being developed through a partnership between EP Connect, EnSo Impact and **Eenovators**, funded by GIZ.
- The new ESCO takes a holistic approach to address the national strategic issues of food insecurity, energy costs and water scarcity.
- The ESCO has been addressing issues of youth unemployment, and a lack of lowcarbon skills and gender equality across the region via the Young Energy Efficiency Professionals program.
- In discussions about creating a fund.



Progress

EPConnect has developed the ESCO-in-a-box through a systematic process of testing and refinement in order to deliver the best product.

Idea
 Concept developed with
 Low Carbon Hub

Autumn 2019

Phase 2 Grant

Phase 2 of BEIS grant awarded to develop the system and establish first Partner ESCO

Autumn 2020

Next Regional PartnerTo be announced next

week!

Spring 2019

2020

2021

Feasibility Study

Phase 1 of BEIS grant to demonstrate the need for and feasibility of the ESCO-in-a-box

Establish First ESCO

Energy Solutions Oxfordshire launched this year using the codeveloped ESCO-in-a-box system



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